

U. S. Coast Guard Incident Management and Response Plan Development





LT Eric Nielsen US Coast Guard

Overall Classification: UNCLASSIFIED



Outline



- USCG Overview
- USCG PATFORSWA Overview
- Exercise EAGLE RESOLVE
- National Response Framework and National Incident Management System (NRF/NIMS)
- Response Plan Development (Case Study)



11 Statutory Missions of the U.S. Coast Guard



- Port & Waterway
 Security
- Drug Interdiction
- Aids to Navigation
- Search & Rescue
- Living Marine Resources
- Marine Safety

- Defense Readiness
- Migrant Interdiction
- Marine Environmental
- Protection
- Ice Operations
- Law Enforcement



Average Day in the U.S. Coast Guard



- Conducts 48 search and rescue cases, saves 9 lives;
- Assists 73 people in distress;
- Saves over \$132,000 in property;
- Seizes 297 pounds of marijuana and 549 pounds of cocaine worth \$8.2 million;
- Services 134 buoys and fixed aids to navigation;
- Interdicts 6 illegal migrants;
- Conducts 24 security boardings in and around U.S. ports;
- Escorts 5 high-capacity passenger vessels;
- Conducts 54 waterborne patrols of critical maritime infrastructure;
- Investigates 24 pollution incidents;
- Inspects 127 vessels, containers and marine facilities;
- Issues 173 credentials to merchant mariners;
- Facilitates movement of \$8.7 billion worth of goods and commodities through the Nations marine transportation system.



USCG PATFORSWA Mission



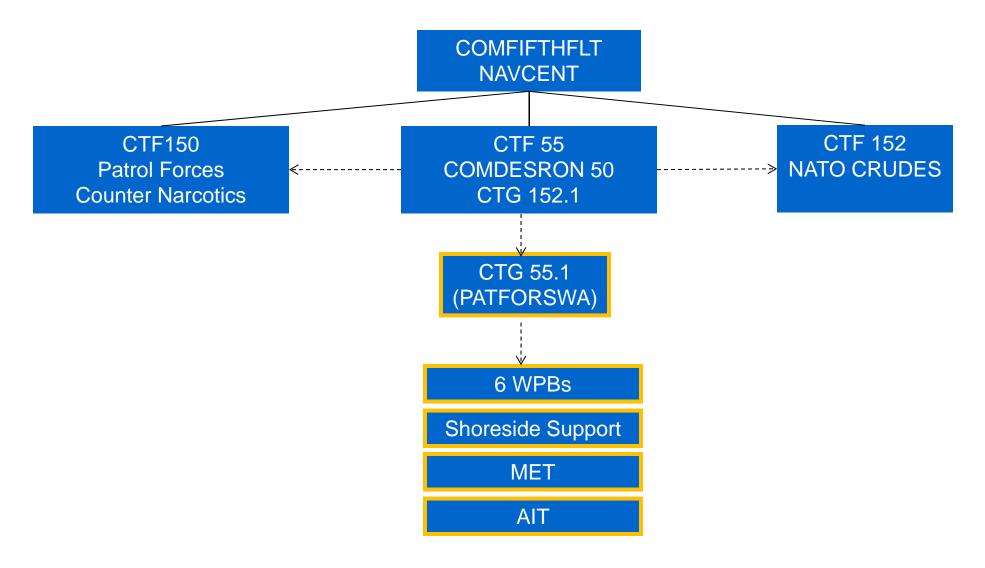


To train, organize, equip, support and deploy mission-ready Coast Guard Forces in support of CENTCOM, NAVCENT, and national security objectives.



PATFORSWA Command Relationships







PATFORSWA History





POID

UL COAT GAME

UL COAT GA

- WPBs deployed in 2003 in support of Operation Iraqi Freedom
- Original Mission: Maritime Infrastructure Protection for Iraqi Oil Platforms (OPLAT)
- PATFORSWA became a permanent unit in April 2006
- Switched to Operations Inherent Resolve & Enduring Freedom



Maritime Engagement Team (MET)



Missions:

- PATFORSWA WPB Training
 - ➤ Visit, Board, Search, and Seizure (VBSS)
 - ➤ Maritime Law Enforcement
 - ➤ Water Survival
 - ➤ Tactical Egress



- ➤ Fully tailored and exportable VBSS professional exchanges with regional maritime partners
- Five and 10-day engagements
- > NAVCENT Exercises

• Support DoD and Coalition Partners

➤ USN, USMC and Combined Maritime Forces (CMF)







 Participated in 11 Exercises and 62 VBSS/Small Boat engagements with GCC partners



Maritime Exercises in the GCC with USCG Participation



- International Maritime Exercise (IMX) GCC+
- Exercise EAGLE RESOLVE GCC+
- Exercise NAUTICAL UNION, EAGLE SALUTE Kingdom of Saudi Arabia
- Exercise RESOLUTE RESPONSE Kingdom of Bahrain
- Exercise IRON SIREN United Arab Emirates
- Exercise KHUNJAR HADD Sultanate of Oman
- Exercise EASTERN SAILOR State of Qatar

USCG exercise focus: Visit, Board, Search and Seizure (VBSS), Shipboard and Small Boat Ops



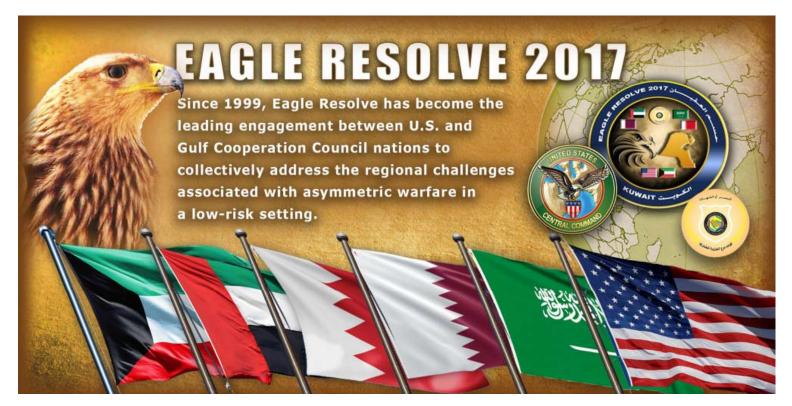




Exercise EAGLE RESOLVE



- Premiere multilateral exercise in Kuwait: Mar. 19– Apr 19, 2017
- Over 4,000 GCC and U.S. participants
- 1 Week Command Post Training
- 1 Week CPX: simulated "injects" to exercise participants' ability to respond as a multinational headquarters staff
- 1 Week FTX: tactical demonstrations of land, maritime, and air forces





Exercise EAGLE RESOLVE



CPX Exercise Storylines (Level 1 Chart)

Themes	Day 1	Day 2	Day 3	Day 4	Day 5
MARITIME SECURITY OPERATIONS (MSO)	SUSPECT DHOWS PLACING MINE-LIKE OBJECTS IN WATER SUSPECT DHOWS WITH CHEMICAL PRODUCTS ONBOARD	HIJACKING OF OIL TANKER URL FAST MISSILE BOATS ENTER KUW TTW	SEARCH AND RESCUE (SAR) AFTER HELO CRASH		FAC/FIAC OF AL DORRA OIL FIELD OPLAT
MARITIME POLLUTION RESPONSE			OIL SPILL AND SHIPBOARD FIRE AFTER MINE STRIKE	OIL SPILL CONTAINMENT AND SALVAGE	
MINE COUNTER- MEASURES (MCM)		HARBOR SWIMMER & LIMPET RESPONSE	U/W MINE STRIKE ON OIL TANKER		



Exercise EAGLE RESOLVE



Lessons Learned

- Chain of Command between HICON, CJTF, JOC and the Component Commands was not clear
- Component Commands were segregated and sometimes unaware of the other events affecting their operations
- J4 Logistics did not have standardized logistics request form; logistics requests differed in nomenclature, serial number, issue quantity, etc.

Best Practices

- CoC CJTF should publish organizational charts, job descriptions, country positions, assignments, required training, etc.
- PAO Clear, timely and unified messaging is critical
- J4 establish Joint Logistics doctrine for all GCC
- The Kuwaiti model (MOI & MOD) for responding to hazardous material (HAZMAT) events is similar to the Incident Command System (ICS)

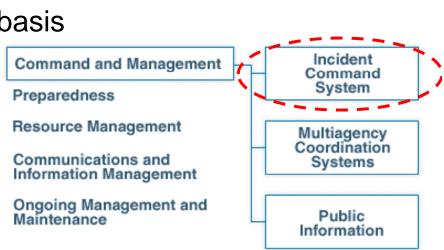
Your thoughts on Unified / Joint Command during the exercise

National Response Framework

- Scalable, flexible, & adaptable concepts
- Outlines specific authorities & best practices
- ID's response priorities: save lives, protect property and the environment, stabilize the incident and provide for basic human needs
- NRF provides guiding principles & 14 core capabilities
- Enables unified response to disasters and emergencies

National Incident Management System

- NIMS provides incident management basis
- for the NRF and defines standard command & management structures
- Uses multi-agency coordination
 unified command concepts



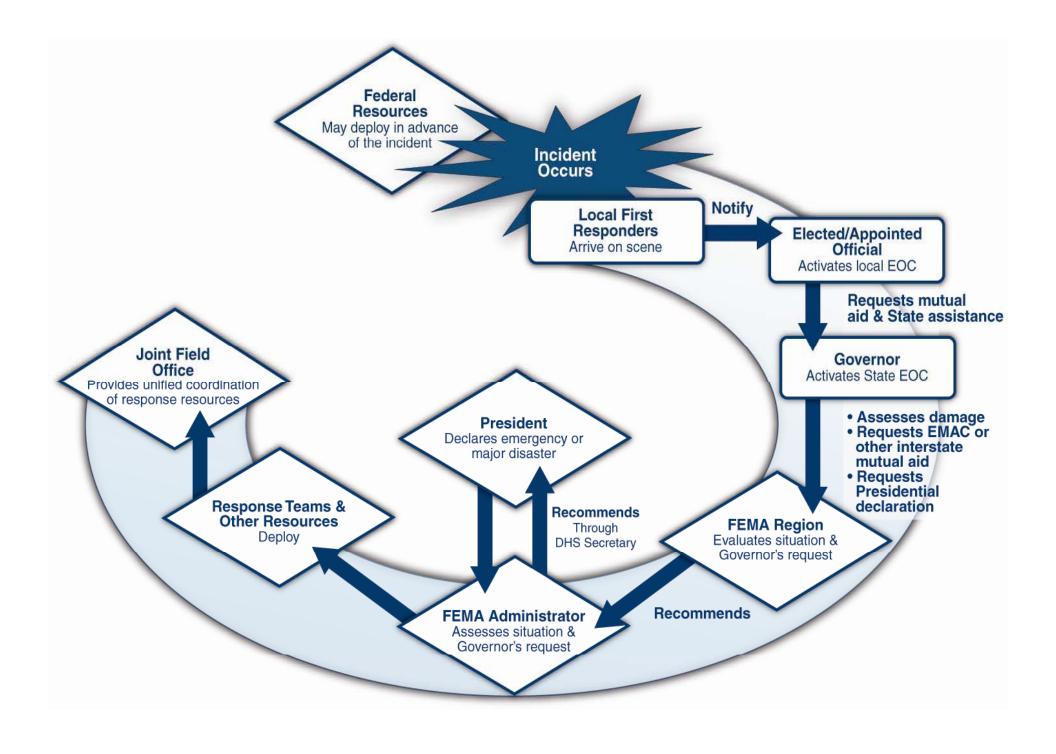








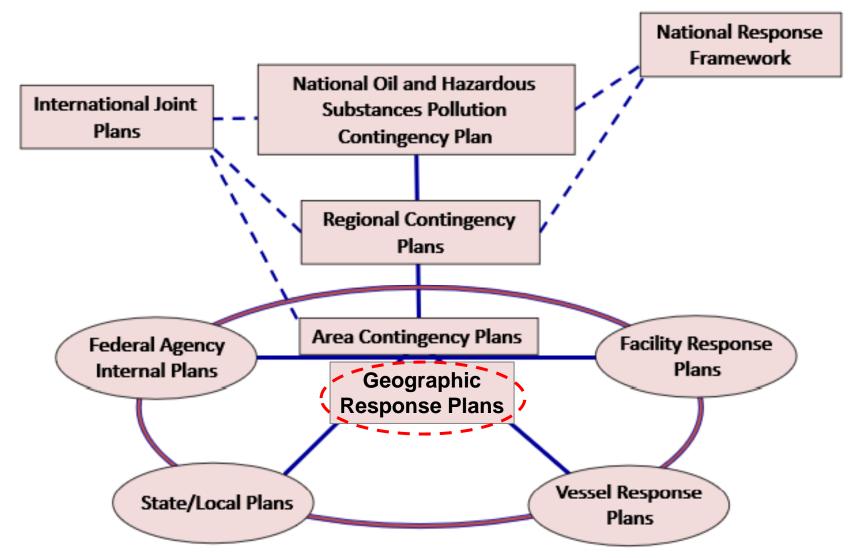






Relationship of Plans







Involved Agencies



Federal:

- EPA
- USCG
- FEMA
- NOAA
- USACE
- DOE
- DOD
- HHS
- BOEM
- BSEE
- F&WS

State:

- Elected Officials
- Emergency Manager
- Police
- Resource
 Trustees
- Health Service
- Utilities

Responsible Party:

Company Officials

Local:

- Elected Officials
- Emergency Manager
- Fire
- Police

The need for Unified /
Joint Command



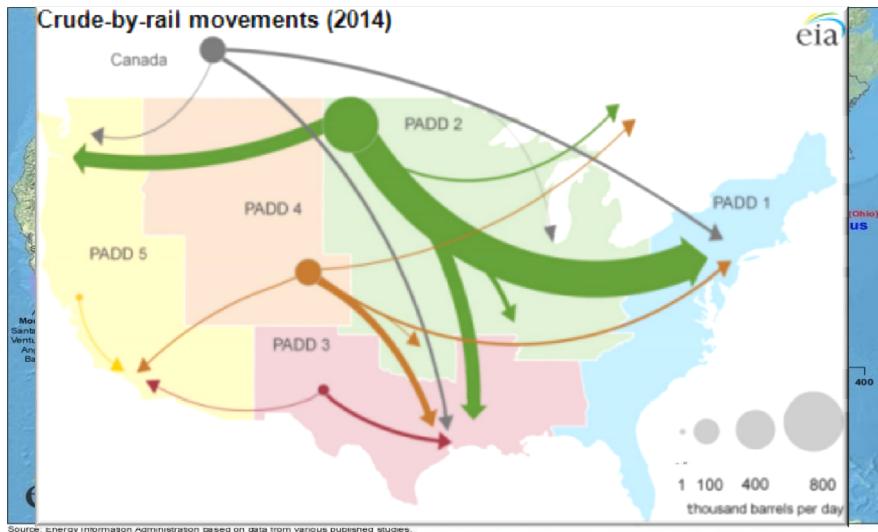


Response Plan Development



North American Domestic Energy Renaissance





Source: Energy Information Administration based on data from various published studies. Updated: May 9, 2011



Real World Events



East Jefferson St Bridge Train Derailment Paulsboro,
 NJ (30 Nov 2012)

Schuylkill Arsenal St Bridge Train Derailment

Philadelphia, PA (20 Jan 2014)







Rail Risk Planning Road Map



- Info Gathering
- Area Committee & Industry Engagement
- Area Contingency Plan (ACP) Update
- Ecological Risk Assessment (ERA)
- Testing/Validation of Strategies

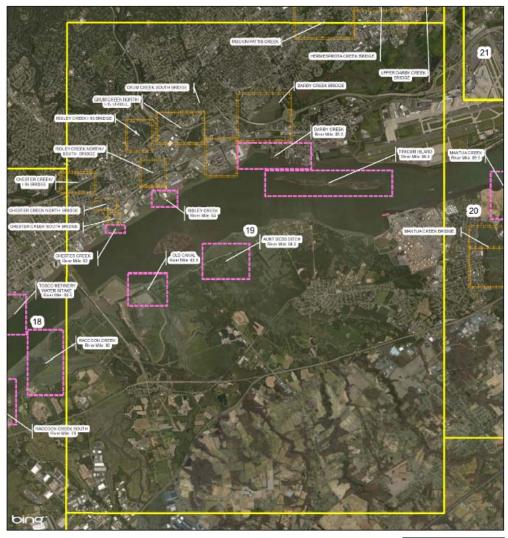




What is a GRP?

Sector DELBAY GRP ESI Grid # 19 Pennsylvania

- Enables rapid ID of priorities
- Provides tactical guidance to first responders
- Serves as "pre-approved" spill response strategy for protection of:
 - Sensitive areas
 - Resources
- Contains maps, area descriptions, resources, & outlines pre-determined booming and equipment deployment strategies





MAP INDE ESI MAP ICS 204 ICS 232







GRP Process



Establish GRP
Booming
Strategy Exercise
Program to
validate and
enhance plan

Establish Sub-Committee and Associated Working Groups within Area Committee

Publish GRP Annex to Area Contingency Plan

Staging Area Site Assessment Visits

> GRP Development Sub-Committee review Working Group drafts and recommendations and finalize GRP

Prioritize Sites

Sensitive Area Prioritization Work Group Meetings Endangered Species Act (ESA) Section 7 informal consultation

National Historic Preservation Act (NHPA) Section 106 consultation

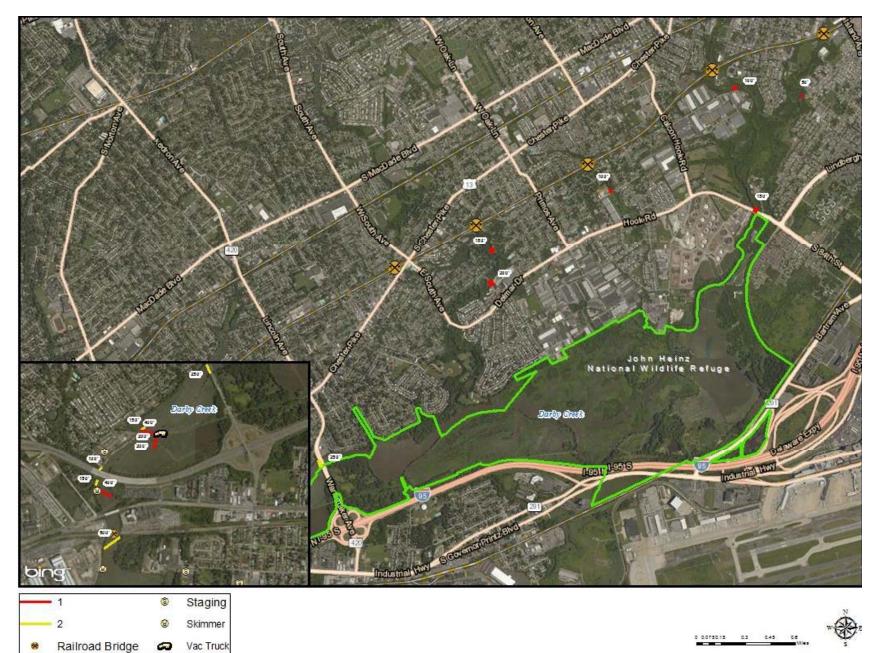
Develop pre-scripted Resources at Risk (ICS-232) form

Booming Strategy Work Group Meetings

Design proposed booming strategies and tactics in GeoPDF format

Develop pre-scripted Work Assignment Summary (ICS-204) form

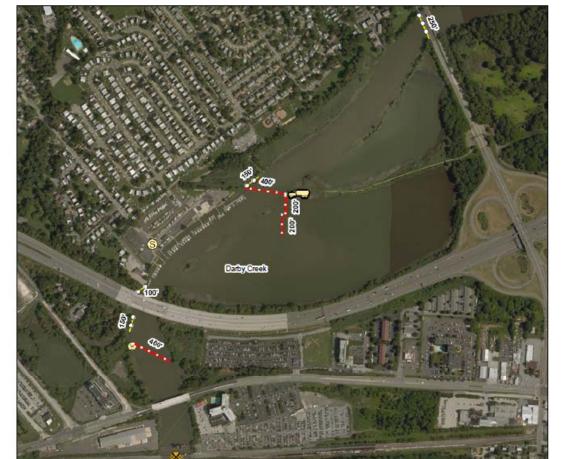
Darby Creek, PA



COAST COAST

GRP

Sector DELBAY GRP Darby Creek Bridge





19 INDEX GRID ESI MAP ICS 204 A ICS 232







IC	S.	-2	N	4
			u	

1. Incident Name	2. Operational	2. Operational Period (Date/Time)		ASSIGNMENT LIST ATTACHMENT	
	From:	To:		ICS 204a-CG	
3. Branch	4. Division/	Group			
5. Strike Team/Task Force/Resource (Identifier)	6. Leader		7. Assignment Location (ESI 19) Darby Creek / Muckinipattis		
8. Work Assignment Special Instructions, Special Equipment/Supplies Needed for Assignment, Special Environmental Considerations, Special Site Specific Safety Considerations					

Description: This booming strategy is for the Darby Creek and Muckinipattis Creek Railroad Bridges. There are two boat launches, one north and the other south of the bride. Unfortunately the geographical area makes it difficult to get to launch from closer locations. Much of the land around the river is gated off, except for around RR Bridge.

The mouth of Darby Creek opens into a wide cove. Upstream of the mouth are two railroad bridges, the Rt. 291 Bridge and the I-95 Bridge. Upstream marshes on Darby Creek are very sensitive and are considered of great value. The John Heinz National Wildlife Refuge is located on Darby Creek. A series of collection booms can be run between the railroad bridges and the Rt. 291 Bridge. A removal effort will need to be mounted here. The boom is stored at EXCELON Eddystone.

Resources at Risk:

Present in area are "Endangered Raptor 2", which are endangered in the State of New Jersey and threatened in the State of Pennsylvania. Also present in area is "Endangered Plant" which is endangered in the State of NJ. Present in the Delaware River is the Hickory Shad, which is endangered in the State of Pennsylvania. Shortnose Sturgeon, which is Federally endangered, and is endangered in both Pennsylvania and New Jersey. Atlantic Sturgeon, which is Federally endangered and is endangered in both New Jersey and Pennsylvania. Present in the John Heinz NWR is the Peregrine Falcon, which is endangered in the State of Pennsylvania. Also present in John Heinz NWR is the Field Dodder (plant), which is threatened in Pennsylvania, the Forked Rush, and Walter's Barnyard Grass, both plants that are considered by Pennsylvania to be endangered.

See ESI Map #19 for additional information.

Deployable Resources:

Primary boom to go across the creek by the bridge will cover 260 feet

North side boom anchored at 39.865603 -075.313861 / 39.865486, -075.312639,

South boom: 39.864648 -75.313935 / 39.864835, -075.312704

Secondary boom:

 North:
 39.867966
 -75.31488
 / 39.868254
 -075.31379,

 South boom:
 39.863064
 -75.31434
 / 39.862895
 -75.313090

 Tertiary boom
 39.872531
 -75.310255
 / 39.87196,
 -75.309461

 Muckinipattis Boom:
 39.892324
 -75.285349
 / 39.892595
 -75.285575

39.895088 -75.285388 / 39.895358 -75.285109

Protective Boom for Refuge:

39.86944 -75.314265 / 39.87012 -75.31371

39.86923 -75.31369 / 39.87022 -75.31361 30.87032 -75.31347 / 30.87052 -75.31140

39.87032 -75.31347 / 39.87052 -75.31149 39.87086 -75.312677 / 39.87108 -75.309931 39.87146 -75.31153 / 39.87190 -75.30939 39.871933 -75.30950 / 39.871976 -75.31129

39.87311 -75.30744 / 39.872918 -75.30982

9. Other Attachments (as nee	ded)				
Map/Chart		■ Weather Forecast/Tides.	/Currents		
10. Prepared by	Date/Time	11. Reviewed by (PSC)	Date/Time	12. Reviewed by (OSC)	Date/Time





ICS-232

1. Incident Name	2. Operational Period (Date/Time)	RESOURCES AT RISK	
GRP#PA19	From: To:	SUMMARY ICS 232-CG	

3. Environmentally-Sensitive Areas and Wildlife Issues

Site#	Priority	Site Name and/or Physical Location	Site Issues

Marrative

Shoreline: This area is primarily Exposed Solid Man-Made Structures (1B), Mixed Sand & Gravel Beaches (5), Exposed Riprap (6) Sheltered Scarps in Clay and Mud (8A), and Fresh-Water Marshes (10B). This area also includes: Exposed Wave-Cut Platforms (2A), Sheltered Solid Man-Made Structures (8B), Salt and Brackish Water Marshes (10), and Scrub-Shrub Wetlands (10D).

Biological Resources: This area contains Diving Birds, Gulls & Tems, Passerine Birds, Shorebirds, Wading Birds, Raptors and Waterfowl. The Delaware River has numerous species of fish, bivalves, and crabs. The fresh water marshes in this area contain amphibians and turtles.

Threatened Endangered or Species of Concern

Birds: 2 types of endangered raptors, 1 type of threatened raptor, American Bittern, Bald Eagle, Black Tern, Black-Crowned Night Heron, Blackpoll Warbler, Common Tern, Great Egret, King Rail, Least Bittern, Loggerhead Strike, Northern Harrier, Osprey, Peregrine Falcon, Piping Plover, Sedge Wren, Short-Eared Owl, Upland Sandpiper, Yellow-Bellied Flycatcher, and Yellow-Crowned Night Heron.

Fish: Hickory Shad (E), Atlantic Sturgeon (E), Short-Nosed Sturgeon (E).

Habitat: 1 type of endangered plant, Field Dodder, Forked Rush, Walter's Barnyard Grass, Swamp-Pink.

Reptiles: Eastern Redbelly Turtle, Southern Leopard Frog,

Human-Use Resources: This area includes several boat ramps and numerous archeological and historical sites.

4. Archaeo-cultural and Socio-economic Issues

HUN#	Priority	Site Name and/or Physical Location	Site Issues
123		Ridley Township Marina	
168		Boeing Helicopters Center South	
181		Crozer-Chester	
316		Logan Pond Wildlife Mgmt Area	NJ Div of Fish & Wildlife
339		Nehonsey Brook Preserve	NJ Dept of Natural Lands Trust
395		BridgeportBoatYard	856/467-0943
442		Island Marina	
492		Richard's Buttonwood Marina	James Richards: 215/397-7583
691		John Heinz National Wildlife Refuge	USFWS

Narrative

Cultural & Historic Resources: TBD

Socio Economic: TBD

5. Prepared by: (Environmental Unit Leader) Date/Time

RESOURCES AT RISK SUMMARY ICS 232-CG (Rev.07/04)

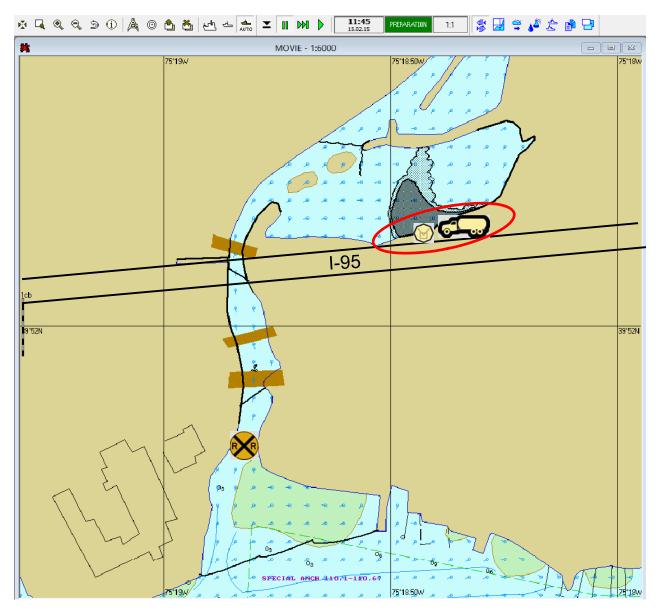


Computer Based Trajectory Modeling

PISCES II Software

Scenario Details:

- Boom Type: Protected Water Boom (18-24")
- Product: Southern Diesel (from NOAA's ADIOS Program)
- Amount: 27,000 gal.
- Flood Tide from 0500-1200
- Snapshot is at 1145



Modeling courtesy of: Precision Planning and Simulations Inc. and Delaware Bay and River Cooperative.



Questions



